

IV. Attachments

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Reference	Description
Attachment 1	FY2024 Medicare Cost Report Package

[This Attachment contains proprietary, competitively sensitive information redaction from the public version.]

FILED UNDER SEAL

Reference	Description
Attachment 2	Service Line Summary

Clinical Service Line	Tom Green	Howard	Crockett
Ambulatory Surgery	✓		
Allergy & Immunology	✓		
Anesthesiology	✓		
Behavioral Health	✓		
Cardiology	✓		
Cardiovascular Surgery	✓		
Dermatology	✓		
Endocrinology & Diabetes Care	✓		
Emergency Services	✓		
Ear, Nose & Throat	✓		
Family Practice	✓	✓	✓
Gastroenterology	✓		
Hematology/Oncology	✓		
Home Health	✓		
Hospital Medicine	✓		
Imaging & Radiology	✓		
Infusion Services	✓		
Internal Medicine	✓		
Laboratory	✓		
Neurology	✓		
Neurotherapy	✓		
Occupational Medicine	✓		
Orthopedics	✓		
Pain Management	✓		
Palliative Care	✓		
Pathology	✓		
Pediatrics	✓		
Pharmacy	✓		
Pulmonary Rehabilitation	✓		
Rheumatology	✓		
Skilled Nursing	✓		
Sleep Center	✓		
Speech Therapy	✓		
Sports Medicine	✓		
Stroke Medicine	✓		
Surgery	✓		
Telemedicine	✓		
Trauma Services	✓		
Urgent Care	✓		
Urology	✓		
Weight Loss	✓		
Women's Health	✓		
Wound Care	✓		

✓ - Service Line Present at Location

Reference	Description
Attachment 3	Listing of Open Positions

Job Title	Requisition Number	Created Date	Department
ACCOUNTS RECEIVABLE SPECIALIST	17117	3/12/2025	BUSINESS OFFICE - 8210
ADMISSIONS RN	17198	3/24/2025	RCH ADULT PSYCH UNIT
AUTOMATION DEVELOPER	17091	3/10/2025	LEAN PROJECTS
BIOMEDICAL TECH III	16725	2/4/2025	BIOMEDICAL
CASE MANAGEMENT TECHNICIAN	16661	1/28/2025	CASE MANAGEMENT
CASE MANAGEMENT TECHNICIAN	16763	2/6/2025	CASE MANAGEMENT
CASE MANAGEMENT TECHNICIAN	16858	2/13/2025	CASE MANAGEMENT
CASE MANAGEMENT TECHNICIAN	16860	2/13/2025	CASE MANAGEMENT
CASE MANAGEMENT TECHNICIAN	17022	2/28/2025	CASE MANAGEMENT
CASE MANAGEMENT TECHNICIAN	17023	2/28/2025	CASE MANAGEMENT
CASE MANAGER	17020	2/28/2025	CASE MANAGEMENT
CASE MANAGER	17021	2/28/2025	CASE MANAGEMENT
CASE MANAGER	17240	3/28/2025	CASE MANAGEMENT
CATH LAB TECH II	16619	1/22/2025	CARDIAC CATH LAB
CERTIFIED CODING & AUDITING COORDINATOR-SMM	17068	3/6/2025	BUSINESS OFFICE-SMM
CLINICAL EDUCATOR	17158	3/19/2025	STAFF DEVELOPMENT
CT TECHNOLOGIST	17066	3/6/2025	COMPUTED TOMOGRAPHY - CT
CT TECHNOLOGIST	17144	3/18/2025	COMPUTED TOMOGRAPHY - CT
DIAGNOSTIC TECH	17245	3/31/2025	CARDIOPULMONARY DIAGNOSTICS
ECHO TECH	17067	3/6/2025	ECHO-VASCULAR - MAGDALEN
EMPLOYEE RELATIONS PARTNER	16730	2/4/2025	HUMAN RESOURCES
ENVIRONMENTAL SERVICES TECH	16980	2/24/2025	ENVIR SERV - HK
ENVIRONMENTAL SERVICES TECH	17252	3/31/2025	ENVIR SERV - HK
ENVIRONMENTAL SERVICES TECH - SMM	16617	1/22/2025	JANITORIAL, HSKEEP, ENV-SMM
ENVIRONMENTAL SERVICES TECH - SMM	16639	1/24/2025	JANITORIAL, HSKEEP, ENV-SMM
EPIC PRINCIPAL TRAINER	16941	2/19/2025	EMR IMPLEMENTATION
ER TECHNICIAN	17183	3/21/2025	EMERGENCY ROOM
HOME CAREGIVER	16836	2/11/2025	SHANNON CARE
HOME HEALTH CASE MANAGER	16631	1/23/2025	HOME HEALTH AGENCY
INSURANCE AUTH/PATIENT REG SPL	16551	1/15/2025	ER REGISTRATION
INSURANCE AUTH/PATIENT REG SPL	16829	2/10/2025	PATIENT REGISTRATION
INSURANCE AUTHORIZATION SPECIALIST - SMM	17215	3/26/2025	PARS-SMM
IOP THERAPIST	16992	2/25/2025	RCH OUTPATIENT PSYCH PROGRAM
LABORATORY ASSISTANT	17126	3/13/2025	LABORATORY
LICENSED VOCATIONAL NURSE	17076	3/7/2025	FLOAT POOL
LICENSED VOCATIONAL NURSE - SMM	16608	1/21/2025	SUN, KAI-MING - SMM
LICENSED VOCATIONAL NURSE - SMM	16682	1/30/2025	TAYLOR-SMM
LICENSED VOCATIONAL NURSE - SMM	16759	2/6/2025	MORELAND, AMBER-SMM
LICENSED VOCATIONAL NURSE - SMM	16994	2/25/2025	RESIDENCY PROGRAM - SMM
LICENSED VOCATIONAL NURSE - SMM	16990	2/24/2025	CHIEJINA MARIA - SMM
LICENSED VOCATIONAL NURSE - SMM	17036	3/4/2025	GUTHRIE, DARA -SMM
LICENSED VOCATIONAL NURSE - SMM	17169	3/20/2025	PEDIATRICS-SMM
LICENSED VOCATIONAL NURSE - SMM	17254	3/31/2025	GOEN, KRISTEN - SMM
MEDICAL ASSISTANT - SMM	17191	3/21/2025	MCFATE, JOHN - SMM
MEDICAL ASSISTANT - SMM	16448	1/6/2025	OTOLARYNGOLOGY-SMM
MEDICAL ASSISTANT - SMM	16499	1/9/2025	SKELTON, RANDI - SMM
MEDICAL ASSISTANT - SMM	16948	2/19/2025	URGENT CARE SOUTH-SMM
MEDICAL ASSISTANT - SMM	16970	2/21/2025	ALEXANDER, JANIS - SMM
MEDICAL ASSISTANT - SMM	16985	2/24/2025	GREESON, ERIC-SMM
MEDICAL ASSISTANT - SMM	16986	2/24/2025	DERMATOLOGY-SMM
MEDICAL ASSISTANT - SMM	17071	3/7/2025	STOVALL, ASHLEY - SMM
MEDICAL ASSISTANT - SMM	17101	3/11/2025	RHEUMATOLOGY LOCUMS
MEDICAL ASSISTANT - SMM	17134	3/17/2025	PSYCHIATRY-SMM
MEDICAL ASSISTANT - SMM	17199	3/24/2025	JACKSON - OFFICE STAFF-SMM
MEDICAL ASSISTANT - SMM	17190	3/21/2025	MCFATE, JOHN - SMM
MEDICAL TECHNOLOGIST	16541	1/14/2025	LABORATORY
MENTAL HEALTH TECH	16925	2/18/2025	RCH PEDI PSYCH UNIT
MENTAL HEALTH TECH	16923	2/18/2025	RCH PEDI PSYCH UNIT
MENTAL HEALTH TECH	16928	2/18/2025	RCH PEDI PSYCH UNIT
MRI TECHNOLOGIST	17184	3/21/2025	MAGNETIC RESONANCE IMAGING - MRI
OCCUPATIONAL THERAPIST	17122	3/13/2025	OCCUPA THERAPY
OPHTHALMIC ASSISTANT - SMM	17110	3/12/2025	OPHTHALMOLOGY-SMM
PASTORAL CARE ASSISTANT	17016	2/28/2025	PASTORAL CARE
PATIENT CARE TECH I	16512	1/10/2025	5N MED/SURG ONCOLOGY/HEMATOLOGY UNIT
PATIENT CARE TECH I	16589	1/20/2025	CLINICAL DECISION UNIT
PATIENT CARE TECH I	16655	1/28/2025	6S STROKE/NEURO UNIT
PATIENT CARE TECH I	16792	2/10/2025	ICU
PATIENT CARE TECH I	16793	2/10/2025	ICU
PATIENT CARE TECH I	16794	2/10/2025	ICU
PATIENT CARE TECH I	16795	2/10/2025	ICU
PATIENT CARE TECH I	16659	1/28/2025	6S STROKE/NEURO UNIT
PATIENT CARE TECH I	16987	2/24/2025	5N MED/SURG ONCOLOGY/HEMATOLOGY UNIT

PATIENT CARE TECH I	16979	2/24/2025	CLINICAL DECISION UNIT
PATIENT CARE TECH I	17069	3/6/2025	4N PROGRESSIVE CARE UNIT
PATIENT CARE TECH I	17125	3/13/2025	ICU
PATIENT CARE TECH I	17172	3/21/2025	6N MED/SURG INNOVATION UNIT
PATIENT CARE TECH I	17026	3/3/2025	EMERGENCY ROOM
PATIENT CARE TECH II	16735	2/4/2025	4S PROGRESSIVE CARE UNIT
PATIENT EXPERIENCE REPRESENTATIVE - SMM	17228	3/26/2025	OPHTHALMOLOGY-SMM
PATIENT EXPERIENCE SPECIALIST II	16727	2/4/2025	RCH ADULT PSYCH UNIT
PATIENT EXPERIENCE SPECIALIST II	16656	1/28/2025	RCH PEDI PSYCH UNIT
PATIENT EXPERIENCE SPECIALIST II	16653	1/28/2025	RCH PEDI PSYCH UNIT
PATIENT EXPERIENCE SPECIALIST II	16958	2/19/2025	RCH PEDI PSYCH UNIT
PATIENT EXPERIENCE SPECIALIST II	16732	2/4/2025	PATIENT REGISTRATION
PATIENT EXPERIENCE SPECIALIST II	16733	2/4/2025	PATIENT REGISTRATION
PATIENT EXPERIENCE SPECIALIST II	16952	2/19/2025	PATIENT REGISTRATION
PATIENT EXPERIENCE SPECIALIST II-SMM	17196	3/24/2025	MCFATE, JOHN - SMM
PATIENT REGISTRATION SPECIALIST	17171	3/21/2025	PATIENT REGISTRATION
PATIENT REGISTRATION SPECIALIST - SMM	16916	2/18/2025	REGISTRATION - SMM
PATIENT REGISTRATION SPECIALIST - SMM	16498	1/9/2025	REGISTRATION-SOUTH - SMM
PATIENT REGISTRATION SPECIALIST - SMM	17096	3/11/2025	REGISTRATION - SMM
PHARMACIST	16878	2/17/2025	PHARMACY
PHARMACY TECHNICIAN II	16536	1/13/2025	MEDICATION RECONCILIATION
QUALITY CONTROL COORDINATOR	16850	2/12/2025	PATIENT REGISTRATION
RADIOGRAPHER II	17137	3/17/2025	DIAGNOSTIC RADIOLOGY
RADIOGRAPHER II	16849	2/12/2025	DIAGNOSTIC RADIOLOGY
RADIOGRAPHER II	17138	3/17/2025	DIAGNOSTIC RADIOLOGY
RADIOGRAPHER II - SMM	16988	2/24/2025	RADIOLOGY-SMM
REGISTERED DIETITIAN II	16895	2/17/2025	FOOD SERVICE
REGISTERED DIETITIAN II	16896	2/17/2025	FOOD SERVICE
REGISTERED NURSE	16773	2/7/2025	VASCULAR ACCESS NURSE
REGISTERED NURSE	16774	2/7/2025	VASCULAR ACCESS NURSE
REGISTERED NURSE	16520	1/13/2025	SURGERY SVCS
REGISTERED NURSE	16537	1/13/2025	S.A.N.E.
REGISTERED NURSE	16673	1/29/2025	ICU
REGISTERED NURSE	16771	2/6/2025	SURGERY SVCS
REGISTERED NURSE	16847	2/12/2025	ICU
REGISTERED NURSE	16807	2/10/2025	CARDIAC PULMONARY REHAB
REGISTERED NURSE	16947	2/19/2025	SHANNON SURG CENT
REGISTERED NURSE	17013	2/27/2025	RCH ADULT PSYCH UNIT
REGISTERED NURSE	17008	2/27/2025	4S PROGRESSIVE CARE UNIT
REGISTERED NURSE	17009	2/27/2025	4S PROGRESSIVE CARE UNIT
REGISTERED NURSE	16826	2/10/2025	ICU
REGISTERED NURSE	17124	3/13/2025	PEDIATRICS
REGISTERED NURSE	17157	3/19/2025	CLINICAL DECISION UNIT
REGISTERED NURSE	17166	3/20/2025	EMERGENCY ROOM
REGISTERED NURSE	17203	3/25/2025	CLINICAL DECISION UNIT
REGISTERED NURSE	17220	3/26/2025	ICU
REGISTERED NURSE	16938	2/19/2025	EMERGENCY ROOM
REGISTERED NURSE	16939	2/19/2025	EMERGENCY ROOM
REGISTERED NURSE	17219	3/26/2025	ICU
REGISTERED NURSE	17181	3/21/2025	SAME DAY SURGERY
REGISTERED NURSE	17175	3/21/2025	SURGERY SVCS
REGISTERED NURSE - SMM	16646	1/27/2025	JACKSON - OFFICE STAFF-SMM
REGISTERED NURSE - SMM	16991	2/25/2025	URGENT CARE WEST-SMM
REGISTERED NURSE - SMM	17136	3/17/2025	JACKSON - OFFICE STAFF-SMM
REGISTERED NURSE - SMM	17149	3/18/2025	JACKSON - OFFICE STAFF-SMM
REGISTERED RESPIRATORY THERAPIST	17250	3/31/2025	RESPIRATORY THERAPY
REGISTERED RESPIRATORY THERAPIST	17249	3/31/2025	RESPIRATORY THERAPY
REGISTERED RESPIRATORY THERAPIST	17247	3/31/2025	RESPIRATORY THERAPY
REGISTERED RESPIRATORY THERAPIST	17248	3/31/2025	RESPIRATORY THERAPY
REVENUE CYCLE SPECIALIST I-SMM	16564	1/16/2025	BUSINESS OFFICE-SMM
SITTER	16838	2/11/2025	EMERGENCY ROOM
SITTER	17238	3/27/2025	EMERGENCY ROOM
SOCIAL WORKER	16473	1/7/2025	RCH ADULT PSYCH UNIT
SOCIAL WORKER	16475	1/7/2025	RCH ADULT PSYCH UNIT
SOCIAL WORKER	16474	1/7/2025	RCH ADULT PSYCH UNIT
SOCIAL WORKER	16610	1/22/2025	ONCOLOGY SUPPORT - CANCER CENTER
SOCIAL WORKER	17079	3/7/2025	CASE MANAGEMENT
SURGICAL TECH II	16770	2/6/2025	SURGERY SVCS
SURGICAL TECH II	16521	1/13/2025	SURGERY SVCS
SURGICAL TECH II	17182	3/21/2025	SURGERY SVCS
SURGICAL TECH II	17173	3/21/2025	SURGERY SVCS
SURGICAL TECH II	17174	3/21/2025	SURGERY SVCS
TREADMILL EKG TECHNICIAN	17156	3/19/2025	ECHO-VASCULAR - MAGDALEN

TREADMILL EKG TECHNICIAN - SMM	16598	1/20/2025	EKG-SMM
ULTRASOUND TECHNOLOGIST II	16757	2/5/2025	ULTRASOUND
ULTRASOUND TECHNOLOGIST II - SMM	16501	1/9/2025	RADIOLOGY-SMM

Reference	Description
Attachment 4	COPA Meeting Minutes

The below was presented at the 2/4/25 Operations Meeting:

Shane presented the latest COPA update.

The Q1 report (Oct 24 – Dec 24) is due to HHSC on March 31, 2025. The Q2 report (Jan 25 – Mar 25) is due to HHSC on June 30, 2025.